

### AUDIT COMMITTEE Minutes of Meeting held on Wednesday 11 December 2024 At 12:00pm in the Boardroom and by MS Teams

#### Present:

| James Wells        |
|--------------------|
| Grenville Johnston |
| David Patterson    |

Caroline Webster Jessie McLeman Katy O'Connor (left @ 11.30)

#### In Attendance:

Murray Easton Derek Duncan Eleanor Melton (Clerk) Alex Hastings (Minutes) Michaela Munro Nicola Wright (Deloitte – MS Teams) Phil Mason (Deloitte – MS Teams) Sean Morrison (BDO – MS Teams) Scott McCready (WBG – MS Teams)

| ltem       |   | Action | Date |
|------------|---|--------|------|
| A.24.04.01 | (i) Resignations  |        |      |
| 1.1        | There have been no new resignations.  |        |      |
|            | (ii) Appointments   |        |      |
| 1.2        | There have been no new appointments.  |        |      |
|            |   |        |      |
| A.24.04.02 | Apologies for Absence   |        |      |
| 2.1        | There were no apologies for absence received.   |        |      |
| A.24.04.03 | Any Additional Declarations of Interest including specific items on this Agenda   |        |      |
| 3.1        | There were no additional declarations received.   |        |      |
| A.24.04.04 | Draft Minutes of Audit Committee meeting held on 3 October 2024   |        |      |
| 4.1        | The minutes of the meeting held on 3 October 2024<br>were accepted as a true and accurate record:<br>Proposed: Grenville Johnston<br>Seconded: Jessie McLeman |        |      |
| A.24.03.05 | Matters Arising from Audit Committee meeting held on 3<br>October 2024  |        |      |
| 5.1        | <u>3.1</u> - Complete   |        |      |
| 5.2        | <u>6.1</u> - Complete   |        |      |
| 5.3        | <u>6.2</u> - Complete   |        |      |
| 5.4        | <u>7.1</u> – Complete – Derek sent to Alex today to forward to LTQ<br>Committee.  |        |      |
| 5.5        | <u>11.1</u> - Complete  |        |      |
| A.24.03.06 | Governance  |        |      |
|            | (i) Statement of Compliance with Code of Good<br>Governance checklist - Review of College Report for<br>AY 2023-24 RESERVED                                   |        |      |
| 6.1        | This item is reserved, and the minute held in confidence.   |        |      |

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| A.24.04.07 | Risk – Update  |    |          |
|------------|--|----|----------|
| 7.1        | Murray presented the paper and outlined changes in the risk<br>profile. He advised that the Target Operating Model was now<br>being reported as an emerging risk for the reasons outlined.   |    |          |
|            | being reported as an emerging risk for the reasons outlined.   |    |          |
|            | El advised that the OBC will be sent to all Boards on Monday 16<br>December, with Alastair MacColl attending the Board meeting<br>in person the following day.   |    |          |
|            | Derek added that it would be important to investigate how we<br>handle future consultation with staff, being mindful also of<br>their wellbeing. A joined up approach across the partnership<br>was recommended.   |    |          |
|            | Members discussed whether the Target Operating Model<br>should remain as an emerging risk, rather than being added to<br>the risk register. Jessie advised that this needs to be a risk for<br>the Board to consider in terms of looking at the College's<br>position in ten years' time. It was accepted that the TOM<br>would be included in the Board agenda. |    |          |
|            | Jessie asked if the Moray Growth Deal risk items related to<br>both MAATIC and the BE Hub. Murray advised that this risk<br>relates to the commercial phase of the BE Hub  |    |          |
| ACTION     | Murray to add the Target Operating Model to the risk register being presented to the Board.  | ME | 17-12-24 |
| A.24.04.08 | Audit Register   |    |          |
|            | (i) Review of Status – to be provided within item<br>A.24.04.09  |    |          |
| A.24.04.09 | Internal Audit   |    |          |
| 7.24.04.05 | (i) IT General Controls Audit Report   |    |          |
| 9.1        | Sean supported the report, explaining that one medium significance finding was relating to data protection training and the fact that only 73% of staff have completed this.   |    |          |
|            | Derek explained that the training carried out in August was in<br>person and suggested that standard compliance training on<br>iHASCO would improve attendance and the ability to track<br>compliance. Sean advised that iHASCO is used commonly<br>amongst other clients.   |    |          |
|            | Jessie queried whether this report would go to the Staff<br>Governance Committee. Derek stated that Carolyn Thomson<br>would take ownership of the actions recommended from the<br>report. It was agreed that the report is sent to the SGC.   |    |          |

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|            | Jessie asked how often training is required for data protection.  |          |      |
|            | Derek advised that training is carried out annually to ensure   |          |      |
|            | staff are constantly aware of data breaches.  |          |      |
| ACTION     | IT General Controls Audit Report to be shared with the SGC for  | EM       | ASAP |
|            | further investigation.  |          |      |
|            | (ii) Annual Internal Audit Report and Opinion 2023- 24  |          |      |
| 9.2        | Sean supported the report and welcomed any questions. Jessie  |          |      |
|            | stated that there is no comment regarding value for money on  |          |      |
|            | the report, adding that the Government request this. Sean   |          |      |
|            | stated that he will review the template and look into this being  |          |      |
|            | added.  |          |      |
|            | (iii) Progress Report   |          |      |
| 9.3        | Sean advised that the Risk Management audit is well   |          |      |
|            | underway. The Terms of Reference for payroll have been  |          |      |
|            | agreed and Sean will forward this to El to share with members.  |          |      |
|            | Board Effectiveness and Procurement remain to be scoped.  |          |      |
|            | The Internal Audit is on track and within the agreed timescales.  |          |      |
|            | This update was noted by the Committee.   |          |      |
|            | (iv) Risk Management – Terms of Reference   |          |      |
| 9.4        | Sean welcomed questions regarding the report from members.  |          |      |
|            | Jessie queried whether risk mitigation is also included in the  |          |      |
|            | audit. Sean advised that the focus is the process itself, looking   |          |      |
|            | broadly across the risk register.   |          |      |
|            | Jessie drew attention to mitigating risks relating to IT, as  |          |      |
|            | servers are managed by UHI, the College is unaware of how   |          |      |
|            | risks are being managed. Derek stated that an assurance   |          |      |
|            | statement is required from UHI. It was agreed that Sean would   |          |      |
|            | meet with Roger Sendall to discuss this.  |          |      |
| ACTION     | Sean to discuss externally managed risk mitigation, regarding IT  | SM (BDO) |      |
|            | servers etc with Roger Sendall.   |          |      |
| A.24.04.10 | Internal Audit – Wylie Bisset   |          |      |
|            | (i) Credits Audit 2023-24   |          |      |
| 10.1       | Scott supported the report. There are two recommendations   |          |      |
|            | to be implemented following this year's audit. Derek informed   |          |      |
|            | members that Stuart Cruickshank is comfortable with carrying  |          |      |
|            | out the recommendations.  |          |      |
|            | Both Stuart and WBG were thanked for their work in this audit.  |          |      |
|            | (ii) Student Support Funds Audit 2023-24  |          |      |
| 10.2       | Following the relevant testing, there were no   |          |      |
| -          | recommendations. Scott confirmed that everything is in line   |          |      |
|            | with the relevant requirements.   |          |      |
|            |   |          |      |
|            | Jessie queried the underspend in the summary of income and  |          |      |
|            | Jessie queried the underspend in the summary of income and<br>expenditure. Derek advised that this is due to SFC guidance |          |      |
|            |   |          |      |
|            | expenditure. Derek advised that this is due to SFC guidance   |          |      |

# Audit 2023-24

|                           | (iii) EMA Audit 2023-24  |  |
|---------------------------|--|--|
| 10.3                      | There was one recommendation arising from the EMA Audit                                    |  |
| 2010                      | regarding the retention of discussions held surrounding                                    |  |
|                           | student attendance. This recommendation has been taken on                                  |  |
|                           | board and discussions will be recorded within student records.                             |  |
|                           | borre and discussions will be recorded within student records.                             |  |
| A.24.04.11                | Policies Due for Review 2024-25  |  |
|                           | (i) Status Update  |  |
| 11.1                      | Derek provided an update on the safeguarding policy and                                    |  |
|                           | procedure being approved at the LTQ Committee meeting last                                 |  |
|                           | week. The Student Disciplinary Procedure was also presented                                |  |
|                           | reflecting minor changes required for more effective                                       |  |
|                           | implementation following changes in staffing arrangements.                                 |  |
|                           |  |  |
|                           | Derek advised that work is being done relating to the Travel                               |  |
|                           | and Subsistence Policy to ensure the HMRC guidance on rates                                |  |
|                           | is adhered to.   |  |
|                           | Jessie asked for an update on the HRPRG. Derek advised that                                |  |
|                           | following months of Trade Unions refusing to attend, they are                              |  |
|                           | now reengaged, and the plan is to be redeveloped. Work has                                 |  |
|                           | started on this and the group will be able to catch up. Derek                              |  |
|                           | added that these policies go to the SGC, and what the HRPRG                                |  |
|                           | approves is for noting.  |  |
|                           |  |  |
| A.24.03.12                | GDPR and Cyber Security Annual Review  |  |
| 12.1                      | Derek supported the review, advising that it has been fairly                               |  |
|                           | consistent over the past three years. With regards to the 73%                              |  |
|                           | attendance rate for Data Protection training, Derek stated that                            |  |
|                           | some organisations have higher rates, and other are happy                                  |  |
|                           | with between 70% and 80%. Derek added that in this case it is                              |  |
|                           | understood that the rate needs to be higher, following                                     |  |
|                           | recommendations from the Internal Audit.   |  |
|                           | Jessie asked if any plans have been made relating to the                                   |  |
|                           | implementation of Marytn's Law. Derek advised that not much                                |  |
|                           | progress has been made since the last meeting. It was agreed                               |  |
|                           | that this would be revisited at the next meeting.  |  |
|                           | 5  |  |
| A.24.03.13                | Committee Effectiveness Review Update - Verbal   |  |
| 13.1                      | El advised that questionnaires will be distributed to members                              |  |
|                           | in January, with the responses to be fed into BDO's Board                                  |  |
|                           | Effectiveness audit in March. El added that she does not                                   |  |
|                           | envisage a lot of information being taken from this due to the                             |  |
|                           | low number of members on the Committee, however, will take                                 |  |
|                           | whatever information is available.   |  |
| A.24.04.14                | Emerging Issues  |  |
| <b>A.24.04.14</b><br>14.1 | <b>Emerging Issues</b><br>Jessie asked if plans were in place regarding the National Fraud |  |
| 14.I                      | jessie askeu ir pians were in piace regarung the National Flauu                            |  |
|                           | Initiative. Michaela advised that the College goes through this                            |  |

### **UHI** MORAY MOIREIBH

|            | process every two years and the May/June meeting will                           |  |
|------------|---|--|
|            | investigate this, following the data submission in January.                     |  |
| A.24.04.15 | Date of Next Meeting – 20 February 2025   |  |
| RESERVED I | TEMS  |  |
| A.24.04.16 | Draft Reserved Minutes Audit Committee meeting held on 3<br>October 2024        |  |
| 16.1       | This item is reserved, and the minute held in confidence.                       |  |
|            | Deserved Masters Avising from Audit Committee mosting hold                      |  |
| A.24.04.17 | Reserved Matters Arising from Audit Committee meeting held<br>on 3 October 2024 |  |
| 17.1       | This item is reserved, and the minute held in confidence.                       |  |
| A.24.04.18 | Draft Annual Report to the Board from the Audit Committee                       |  |
| 18.1       | This item is reserved, and the minute held in confidence.                       |  |
|            | Meeting closed at 13.30pm   |  |