

## AUDIT COMMITTEE Minutes of Meeting held on Thursday 1 February 2024 in the Boardroom and via MS Teams

## Present:

Jessie McLeman (Convener) Grenville Johnston

## In Attendance:

David Patterson (left at 2.45pm) Derek Duncan Eleanor Melton (Clerk) Alex Hastings (Minutes Secretary)

Shelly McInnes Sean Morrison (BDO – MS Teams) Phil Mason (Deloitte – MS Teams)

| ltem       |  | Action | Date |
|------------|--|--------|------|
| A.24.01.01 | (i) Resignations   |        |      |
| 1.1        | Resignations were received from Leigh Mair.                |        |      |
|            | (ii) Appointments  |        |      |
| 1.2        | There have been no new appointments.                       |        |      |
|            |  |        |      |
| A.24.01.02 | Apologies for Absence                                      |        |      |
| 2.1        | No apologies were received.                                |        |      |
| A.24.01.03 | Any Additional Declarations of Interest including specific |        |      |
|            | items on this Agenda                                       |        |      |
| 3.1        | Grenville Johnston declared that he has applied, and is    |        |      |
|            | currently going through the process, to join the Board.    |        |      |
|            |  |        |      |
| A.24.01.04 | Draft Minutes of Audit Committee meeting held on 28        |        |      |
|            | November 2024  |        |      |
| 4.1        | The minutes of the meeting held on 28 November 2023        |        |      |
|            | were accepted as a true and accurate record:               |        |      |
|            | Proposed: Grenville Johnston                               |        |      |
|            | Seconded: Jessie McLeman                                   |        |      |
| A.24.01.05 | Matters Arising from Audit Committee meeting held on       |        |      |
| A.24.01.03 | 28 November 2024   |        |      |
| 5.1        | 5.1 Ongoing – Derek pursuing whether a UHI Partnership     |        |      |
|            | wide test could be undertaken;                             |        |      |
| 5.2        | 5.3 Complete   |        |      |
| 5.3        | 5.4 Ongoing – Derek stated that next week is the start of  |        |      |
|            | the UHI Sustainability Implementation Group, which he is   |        |      |
|            | a part of. Committee agreed to hold until October 2024     |        |      |
|            | and the matter be on the agenda then.                      |        |      |
| 5.4        | <u>5.6</u> Ongoing   |        |      |
| 5.5        | <u>5.8</u> Complete  |        |      |

| 5.6        | 5.11 Complete but link to be circulated;                        | EM |  |
|------------|---|----|--|
| 5.7        | 6.1 Complete – David in attendance today and report             |    |  |
|            | provided  |    |  |
| 5.8        | 7.1 Complete  |    |  |
| 5.9        | 8.1 Complete – Derek provided an update; his                    |    |  |
|            | understanding of the methodology is that the numbers            |    |  |
|            | for the previous year were allocated out which causes           |    |  |
|            | confusion and will need to be reviewed.                         |    |  |
| 5.10       | <u>10.1.1</u> Complete  |    |  |
| 5.11       | 10.1.2 Complete   |    |  |
| 5.12       | <b><u>11.1</u></b> Complete – Clerk to circulate                |    |  |
| ACTION     | Open; Clerk to circulate the proposed internal audit            | EM |  |
|            | delivery schedule to cover the period 2023-2027, as             |    |  |
|            | provided by Sean.   |    |  |
| 5.13       | <b><u>11.2</u></b> Complete but Clerk to circulate to Committee | EM |  |
| ACTION     | Clerk to circulate the delivery schedule for the 2023-24        | EM |  |
|            | Internal Audit Plan, as provided by Sean.                       |    |  |
| 5.14       | <b><u>13.1</u></b> Complete – Derek provided an update to the   |    |  |
|            | Committee   |    |  |
| 5.15       | <u>14.1</u> Complete  |    |  |
| 5.16       | <b><u>15.1</u></b> Ongoing – Derek has arranged a meeting with  |    |  |
|            | directors of Elgin BID  |    |  |
|            |   |    |  |
| A.24.01.06 | Governance  |    |  |
|            | (i) Statement of Compliance with Code of Good                   |    |  |
|            | Governance checklist - Review of College Report                 |    |  |
|            | for AY 2022-23 (RESERVED)                                       |    |  |
| 6.1        | This item is reserved, and the minute held in confidence.       |    |  |
|            | (ii) Recruitment Update – Verbal (RESERVED)                     |    |  |
| 6.2        | This item is reserved, and the minute held in confidence.       |    |  |
|            | (iii) Internal Statutory Audit Services Update - Verbal         |    |  |
|            | (RESERVED)  |    |  |
| 6.3        | This item is reserved, and the minute held in confidence.       |    |  |
|            |   |    |  |
| A.24.01.07 | Risk  |    |  |
|            | (i) Review of Risk Register                                     |    |  |
| 7.1        | Shelly supported the paper, notifying the Committee that        |    |  |
|            | the Risk Register was up to date in terms of mitigation.        |    |  |
|            | Grenville and Jessie highlighted that there are several         |    |  |
|            | deadlines looming up. It was also highlighted by the            |    |  |
|            | Committee, regarding reputational risks, that in view of        |    |  |
|            | the press reports on the state of the College, the              |    |  |
|            | ramifications from this can have implications on a range        |    |  |
|            | of other risk areas.  |    |  |
|            | Jessie suggested the Committee undertake in the coming          |    |  |
|            | period a deep dive into the Moray Growth Deal risks and         |    |  |
|            | risk management arrangements; and also into a review of         |    |  |
|            | the Quality Framework, in reference to the External             |    |  |
|            | Verification from the SQA, relating to the resubmission of      |    |  |
|            | all assessment evidence for engineering apprentices to          |    |  |

|                          | the SQA. Derek stated he is keen to investigate the SQA's request to carry out an audit on the compliance with the |           |          |
|--------------------------|--|-----------|----------|
|                          | internal verification system. This was originally the  |           |          |
|                          | responsibility of the Deputy Principal but will need to be   |           |          |
|                          | reviewed. The Committee agreed for Derek to circulate  |           |          |
|                          | the audit request comments from the SQA.   |           |          |
|                          |  |           |          |
|                          | The timing of the above would depend on availability and   |           |          |
|                          | the status of developments. Convenor and Clerk to confer   |           |          |
|                          | in advance of the May Audit Committee meeting to agree   |           |          |
|                          | which discission be scheduled for the May meeting, and   |           |          |
|                          | which for the October meeting.   |           |          |
| ACTION                   | Derek to circulate audit request for compliance with the   | DD        |          |
|                          | internal verification system from the SQA.   |           |          |
| ACTION                   | Convenor and Clerk to agree timetabling of deep dives at   | Convenor/ | May 2024 |
|                          | May and October Audit Committee meetings.  | Clerk     |          |
| A.24.01.08               | Audit Register   |           |          |
|                          | (i) Review of Status   |           |          |
| 8.1                      | Shelly notified the Committee that there had been no   |           |          |
|                          | reviews since the last Audit Committee meeting. Some   |           |          |
|                          | actions were the responsibility of the Deputy Principal but  |           |          |
|                          | have now been reallocated to David. David will not   |           |          |
|                          | actively be working on these actions, but they are his   |           |          |
|                          | responsibility until otherwise allocated.  |           |          |
|                          | Shely and Sean confirmed that three of the six actions   |           |          |
|                          | were due to be reviewed and cleared by BDO, and the  |           |          |
|                          | remaining three were now David's responsibility and to be  |           |          |
|                          | worked on.   |           |          |
| A 24 01 00               |  |           |          |
| <b>A.24.01.09</b><br>9.1 | External Audit Update<br>The AY22/23 audit had been reviewed at the earlier  |           |          |
| 5.1                      | meeting.   |           |          |
|                          | Jessie asked if Phil would be in working on the audit for  |           |          |
|                          | AY23/ 24. Phil stated it is likely he would be for the   |           |          |
|                          | remainder of the contract, so providing continuity. Phil   |           |          |
|                          | advised the Committee that he and Deloitte recognised  |           |          |
|                          | the audit has not been a smooth process, and with the  |           |          |
|                          | lessons learned, the intention is for items to be completed  |           |          |
|                          | much sooner in next year's audit.  |           |          |
|                          | Phil confirmed that Deloitte will submit their audit plan  |           |          |
|                          | for AY23/24 in time for discussion at the Committee's 23   |           |          |
|                          | May 2024 meeting.  |           |          |
|                          | The Committee noted Phil's update and thanked him for  |           |          |
|                          | his input.   |           |          |
| ACTION                   | Phil to provide Audit Plan for 2023/24 in time for   | PM        |          |
|                          | discussion at Audit Committee meeting on 23 May.   |           |          |
|                          |  |           |          |
|                          |  |           |          |

| A.24.01.10 | Internal Audit - BDO  |            |  |
|------------|---|------------|--|
|            | (i) Internal Audit 2023-27                                      |            |  |
| 10.1       | There was no paper provided, focus was on Audit Plan for        | EM         |  |
|            | 2023-2024. However, as agreed earlier in the meeting, the       |            |  |
|            | Clerk will circulate to the Committee the proposed              |            |  |
|            | internal audit plan for 2023-2027, as provided by Sean          |            |  |
|            | and updated after the discussion at the previous meeting.       |            |  |
|            | (ii) Internal Audit Plan 2023-24 Update                         |            |  |
|            | Stock Control Audit: Sean supported his paper setting out       |            |  |
|            | the scope for this audit, due to commence at the end of         |            |  |
|            | February 2024. Shelly confirmed that the Terms of               |            |  |
|            | Reference had been agreed for this audit. The Committee         |            |  |
|            | had no further comments on the scope.                           |            |  |
|            | Student Support Audit; Derek stated that the timeline of        |            |  |
|            | the audit plan was suitable but still had to double check       |            |  |
|            | for any issues and get back to Sean.                            |            |  |
|            | Jessie advised Sean that the scopes should be completed         |            |  |
|            | in time so that they can come to the relevant Committee         |            |  |
|            | in advance. The Committee noted that Sean will complete         |            |  |
|            | the scopes accordingly.   |            |  |
|            | Jessie noted that the Committee had only seen the scope         |            |  |
|            | for the stock control audit. It was agreed that Derek will      |            |  |
|            | review and get comments to Sean on the remaining                |            |  |
|            | scopes to fit with his timescale.                               |            |  |
|            | Sean notified the Committee that he had sent information        |            |  |
|            | on good practice they had observed in undertaking a deep        |            |  |
|            | dive to Shelly. It was agreed that the Clerk will circulate     |            |  |
|            | this information for the Committee's consideration in its work. |            |  |
| ACTION     | Derek to provide Sean with his comments on the scope            | DD,        |  |
|            | for the Student Support Audit such that it can be finalised     | thereafter |  |
|            | and circulated to the Committee.                                | EM         |  |
| ACTION     | Clerk to circulate BDO's information on undertaking a           | EM         |  |
|            | deep dive.  |            |  |
| A.24.01.11 | Cyber Security/Physical Security Update                         |            |  |
| 11.1       | In terms of Cyber Security, Derek advised that the Cyber        |            |  |
|            | Audit on Resilience in Back-up and Security is due to start     |            |  |
|            | in either May or June this year. Depending on what              |            |  |
|            | happens in relation to proposed new legislation, i.e.           |            |  |
|            | Martyn's Law if enacted, it was noted that the Board            |            |  |
|            | would have a considerable input on this due to the              |            |  |
|            | potential eventual cost implications.                           |            |  |
|            | Derek provided an update focusing on physical building          |            |  |
|            | security, outlining work that needs to be planned in 2024.      |            |  |
|            | The paper identifies the issues with the current estate in      |            |  |

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|------------|--|---|
|            | terms of security, as was raised in the last Audit             |   |
|            | Committee meeting, that the UHI Moray Information              |   |
|            | Security Management System (ISMS) requires updating,           |   |
|            | along with the preparation to be aligned with the              |   |
|            | Enhanced Tier of the UK Protection Duty.                       |   |
|            | The key deliverables in 2024 to improve campus security        |   |
|            | involved items such as designing a single point of entry       |   |
|            | and exit where practical, ID standards and protocols.          |   |
|            | Grenville noted that he had voluntarily signed the visitor's   |   |
|            | book at reception, but this is not a current requirement       |   |
|            | and was suggested by the Committee as an item to be            |   |
|            | reviewed as a priority, along with wearing of lanyards by      |   |
|            | all visitors. Identifying staff training requirements was also |   |
|            | raised as a point of interest for 2024, whereby all staff can  |   |
|            | respond in line with UK Protect regulations.                   |   |
|            | Jessie commented that the paper seemed primarily to be         |   |
|            | driven by the Cyber Security requirement and the need to       |   |
|            | protect data, consistent with those needs. The personal        |   |
|            | security aspects perhaps needed to be brought out more         |   |
|            | clearly.   |   |
|            | Derek notified the Committee that the estates team have        |   |
|            | numerous physical security responsibilities that require       |   |
|            | updated processes with modern safeguarding regulations.        |   |
|            | This update comes amidst an increase in fighting and anti-     |   |
|            | social behaviour on campus. Jessie asked what Derek            |   |
|            | would propose to improve our ability to react to these         |   |
|            | situations. Derek suggested that we adopt the same             |   |
|            | language and processes that are accessible via the UK          |   |
|            | Protect App.   |   |
|            | It was agreed that Derek would liaise with the police in       |   |
|            | order to understand what reasonable stances the College        |   |
|            | can take to improve physical security measures.                |   |
| A.24.01.12 | Policies due for Review 2023-24                                |   |
|            | (i) Status Update  |   |
| 12.1       | Derek supported the paper providing an update on the           |   |
|            | statuses of policies, detailing that the only item to miss its |   |
|            | target date was the CCTV Policy to be approved by the          |   |
|            | Finance and General Purposes Committee. Derek notified         |   |
|            | the Committee that F&GP ran out of time during the last        |   |
|            | meeting to go over this policy and it will be reviewed in      |   |
|            | the next meeting.  |   |
|            | Derek also notified the Committee that the HR Policy           |   |
|            | Review Group was due to meet on the 23rd of January,           |   |
|            | but the meeting was cancelled due to Trade Union               |   |
|            | representatives being unavailable to attend. A further         |   |

|                           | update will be provided on what can be achieved between   |    |  |
|---------------------------|---|----|--|
|                           | now and the end of the session at the next Audit          |    |  |
|                           | Committee meeting.  |    |  |
| A 24 01 12                | Committe e Effective e ce Deview Anglusie                 |    |  |
| A.24.01.13                | Committee Effectiveness Review Analysis                   |    |  |
| 13.1                      | The Committee noted the report submitted by the Clerk     |    |  |
|                           | on the most recent survey. It was discussed that there    |    |  |
|                           | was a relatively low number of responses to the Audit     |    |  |
|                           | Committee reviews however Jessie raised that there are a  |    |  |
|                           | low number of members in each Committee as it stands,     |    |  |
|                           | and she would be unable to provide a review of herself.   |    |  |
|                           | The Committee agreed that a review needs to be            |    |  |
|                           | undertaken by the Board. Grenville highlighted that there |    |  |
|                           | are a couple of Board members who seem relatively         |    |  |
|                           | unhappy, going by the trend in responses. It was also     |    |  |
|                           | noted that there was only one voting member in the        |    |  |
|                           | Finance and General Purposes Review, this gives the       |    |  |
|                           | Board no option of a balanced opinion.                    |    |  |
| ACTION                    | Clerk to raise item on Board of Management Agenda for a   | EM |  |
|                           | review and discussion on the responses.                   |    |  |
| A.24.01.14                | Emerging Issues   |    |  |
| /                         | (i) Update on Board Recruitment - Verbal                  |    |  |
| 14.1                      | Recruitment Update was provided by the Principal during   |    |  |
| 14.1                      | item A.24.01.12 (ii)                                      |    |  |
|                           |   |    |  |
| A.24.01.15                | Date of next meeting – 23 May 2024                        |    |  |
| RESERVED IT               |   |    |  |
| A.24.01.16                | Draft Reserved Minutes Audit Committee meeting held       |    |  |
| A.24.01.10                | on 28 November 2023                                       |    |  |
| 16.1                      | This item is reserved, and the minute held in confidence. |    |  |
|                           | Draft Annual Report to the Board from the Audit           |    |  |
| A.24.01.17                | Committee   |    |  |
| <b>A.24.01.17</b><br>17.1 | •   |    |  |