

## AUDIT COMMITTEE Minutes of Meeting held on Thursday 1 February 2024 in the Boardroom and via MS Teams

## Present:

Jessie McLeman (Convener) Grenville Johnston

## In Attendance:

David Patterson (left at 2.45pm) Derek Duncan Eleanor Melton (Clerk) Alex Hastings (Minutes Secretary)

Shelly McInnes Sean Morrison (BDO – MS Teams) Phil Mason (Deloitte – MS Teams)

ltem		Action	Date
A.24.01.01	(i) Resignations		
1.1	Resignations were received from Leigh Mair.		
	(ii) Appointments		
1.2	There have been no new appointments.		
A.24.01.02	Apologies for Absence		
2.1	No apologies were received.		
A.24.01.03	Any Additional Declarations of Interest including specific		
	items on this Agenda		
3.1	Grenville Johnston declared that he has applied, and is		
	currently going through the process, to join the Board.		
A.24.01.04	Draft Minutes of Audit Committee meeting held on 28		
	November 2024		
4.1	The minutes of the meeting held on 28 November 2023		
	were accepted as a true and accurate record:		
	Proposed: Grenville Johnston		
	Seconded: Jessie McLeman		
A.24.01.05	Matters Arising from Audit Committee meeting held on		
A.24.01.03	28 November 2024		
5.1	5.1 Ongoing – Derek pursuing whether a UHI Partnership		
	wide test could be undertaken;		
5.2	5.3 Complete		
5.3	5.4 Ongoing – Derek stated that next week is the start of		
	the UHI Sustainability Implementation Group, which he is		
	a part of. Committee agreed to hold until October 2024		
	and the matter be on the agenda then.		
5.4	<u>5.6</u> Ongoing		
5.5	<u>5.8</u> Complete		

5.6	5.11 Complete but link to be circulated;	EM	
5.7	6.1 Complete – David in attendance today and report		
	provided		
5.8	7.1 Complete		
5.9	8.1 Complete – Derek provided an update; his		
	understanding of the methodology is that the numbers		
	for the previous year were allocated out which causes		
	confusion and will need to be reviewed.		
5.10	<u>10.1.1</u> Complete		
5.11	10.1.2 Complete		
5.12	<b><u>11.1</u></b> Complete – Clerk to circulate		
ACTION	Open; Clerk to circulate the proposed internal audit	EM	
	delivery schedule to cover the period 2023-2027, as		
	provided by Sean.		
5.13	<b><u>11.2</u></b> Complete but Clerk to circulate to Committee	EM	
ACTION	Clerk to circulate the delivery schedule for the 2023-24	EM	
	Internal Audit Plan, as provided by Sean.		
5.14	<b><u>13.1</u></b> Complete – Derek provided an update to the		
	Committee		
5.15	<u>14.1</u> Complete		
5.16	<b><u>15.1</u></b> Ongoing – Derek has arranged a meeting with		
	directors of Elgin BID		
A.24.01.06	Governance		
	(i) Statement of Compliance with Code of Good		
	Governance checklist - Review of College Report		
	for AY 2022-23 (RESERVED)		
6.1	This item is reserved, and the minute held in confidence.		
	(ii) Recruitment Update – Verbal (RESERVED)		
6.2	This item is reserved, and the minute held in confidence.		
	(iii) Internal Statutory Audit Services Update - Verbal		
	(RESERVED)		
6.3	This item is reserved, and the minute held in confidence.		
A.24.01.07	Risk		
	(i) Review of Risk Register		
7.1	Shelly supported the paper, notifying the Committee that		
	the Risk Register was up to date in terms of mitigation.		
	Grenville and Jessie highlighted that there are several		
	deadlines looming up. It was also highlighted by the		
	Committee, regarding reputational risks, that in view of		
	the press reports on the state of the College, the		
	ramifications from this can have implications on a range		
	of other risk areas.		
	Jessie suggested the Committee undertake in the coming		
	period a deep dive into the Moray Growth Deal risks and		
	risk management arrangements; and also into a review of		
	the Quality Framework, in reference to the External		
	Verification from the SQA, relating to the resubmission of		
	all assessment evidence for engineering apprentices to		

	the SQA. Derek stated he is keen to investigate the SQA's request to carry out an audit on the compliance with the		
	internal verification system. This was originally the		
	responsibility of the Deputy Principal but will need to be		
	reviewed. The Committee agreed for Derek to circulate		
	the audit request comments from the SQA.		
	The timing of the above would depend on availability and		
	the status of developments. Convenor and Clerk to confer		
	in advance of the May Audit Committee meeting to agree		
	which discission be scheduled for the May meeting, and		
	which for the October meeting.		
ACTION	Derek to circulate audit request for compliance with the	DD	
	internal verification system from the SQA.		
ACTION	Convenor and Clerk to agree timetabling of deep dives at	Convenor/	May 2024
	May and October Audit Committee meetings.	Clerk	
A.24.01.08	Audit Register		
	(i) Review of Status		
8.1	Shelly notified the Committee that there had been no		
	reviews since the last Audit Committee meeting. Some		
	actions were the responsibility of the Deputy Principal but		
	have now been reallocated to David. David will not		
	actively be working on these actions, but they are his		
	responsibility until otherwise allocated.		
	Shely and Sean confirmed that three of the six actions		
	were due to be reviewed and cleared by BDO, and the		
	remaining three were now David's responsibility and to be		
	worked on.		
A 24 01 00			
<b>A.24.01.09</b> 9.1	External Audit Update The AY22/23 audit had been reviewed at the earlier		
5.1	meeting.		
	Jessie asked if Phil would be in working on the audit for		
	AY23/ 24. Phil stated it is likely he would be for the		
	remainder of the contract, so providing continuity. Phil		
	advised the Committee that he and Deloitte recognised		
	the audit has not been a smooth process, and with the		
	lessons learned, the intention is for items to be completed		
	much sooner in next year's audit.		
	Phil confirmed that Deloitte will submit their audit plan		
	for AY23/24 in time for discussion at the Committee's 23		
	May 2024 meeting.		
	The Committee noted Phil's update and thanked him for		
	his input.		
ACTION	Phil to provide Audit Plan for 2023/24 in time for	PM	
	discussion at Audit Committee meeting on 23 May.		

A.24.01.10	Internal Audit - BDO		
	(i) Internal Audit 2023-27		
10.1	There was no paper provided, focus was on Audit Plan for	EM	
	2023-2024. However, as agreed earlier in the meeting, the		
	Clerk will circulate to the Committee the proposed		
	internal audit plan for 2023-2027, as provided by Sean		
	and updated after the discussion at the previous meeting.		
	(ii) Internal Audit Plan 2023-24 Update		
	Stock Control Audit: Sean supported his paper setting out		
	the scope for this audit, due to commence at the end of		
	February 2024. Shelly confirmed that the Terms of		
	Reference had been agreed for this audit. The Committee		
	had no further comments on the scope.		
	Student Support Audit; Derek stated that the timeline of		
	the audit plan was suitable but still had to double check		
	for any issues and get back to Sean.		
	Jessie advised Sean that the scopes should be completed		
	in time so that they can come to the relevant Committee		
	in advance. The Committee noted that Sean will complete		
	the scopes accordingly.		
	Jessie noted that the Committee had only seen the scope		
	for the stock control audit. It was agreed that Derek will		
	review and get comments to Sean on the remaining		
	scopes to fit with his timescale.		
	Sean notified the Committee that he had sent information		
	on good practice they had observed in undertaking a deep		
	dive to Shelly. It was agreed that the Clerk will circulate		
	this information for the Committee's consideration in its work.		
ACTION	Derek to provide Sean with his comments on the scope	DD,	
	for the Student Support Audit such that it can be finalised	thereafter	
	and circulated to the Committee.	EM	
ACTION	Clerk to circulate BDO's information on undertaking a	EM	
	deep dive.		
A.24.01.11	Cyber Security/Physical Security Update		
11.1	In terms of Cyber Security, Derek advised that the Cyber		
	Audit on Resilience in Back-up and Security is due to start		
	in either May or June this year. Depending on what		
	happens in relation to proposed new legislation, i.e.		
	Martyn's Law if enacted, it was noted that the Board		
	would have a considerable input on this due to the		
	potential eventual cost implications.		
	Derek provided an update focusing on physical building		
	security, outlining work that needs to be planned in 2024.		
	The paper identifies the issues with the current estate in		

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	terms of security, as was raised in the last Audit	
	Committee meeting, that the UHI Moray Information	
	Security Management System (ISMS) requires updating,	
	along with the preparation to be aligned with the	
	Enhanced Tier of the UK Protection Duty.	
	The key deliverables in 2024 to improve campus security	
	involved items such as designing a single point of entry	
	and exit where practical, ID standards and protocols.	
	Grenville noted that he had voluntarily signed the visitor's	
	book at reception, but this is not a current requirement	
	and was suggested by the Committee as an item to be	
	reviewed as a priority, along with wearing of lanyards by	
	all visitors. Identifying staff training requirements was also	
	raised as a point of interest for 2024, whereby all staff can	
	respond in line with UK Protect regulations.	
	Jessie commented that the paper seemed primarily to be	
	driven by the Cyber Security requirement and the need to	
	protect data, consistent with those needs. The personal	
	security aspects perhaps needed to be brought out more	
	clearly.	
	Derek notified the Committee that the estates team have	
	numerous physical security responsibilities that require	
	updated processes with modern safeguarding regulations.	
	This update comes amidst an increase in fighting and anti-	
	social behaviour on campus. Jessie asked what Derek	
	would propose to improve our ability to react to these	
	situations. Derek suggested that we adopt the same	
	language and processes that are accessible via the UK	
	Protect App.	
	It was agreed that Derek would liaise with the police in	
	order to understand what reasonable stances the College	
	can take to improve physical security measures.	
A.24.01.12	Policies due for Review 2023-24	
	(i) Status Update	
12.1	Derek supported the paper providing an update on the	
	statuses of policies, detailing that the only item to miss its	
	target date was the CCTV Policy to be approved by the	
	Finance and General Purposes Committee. Derek notified	
	the Committee that F&GP ran out of time during the last	
	meeting to go over this policy and it will be reviewed in	
	the next meeting.	
	Derek also notified the Committee that the HR Policy	
	Review Group was due to meet on the 23rd of January,	
	but the meeting was cancelled due to Trade Union	
	representatives being unavailable to attend. A further	

	update will be provided on what can be achieved between		
	now and the end of the session at the next Audit		
	Committee meeting.		
A 24 01 12	Committe e Effective e ce Deview Anglusie		
A.24.01.13	Committee Effectiveness Review Analysis		
13.1	The Committee noted the report submitted by the Clerk		
	on the most recent survey. It was discussed that there		
	was a relatively low number of responses to the Audit		
	Committee reviews however Jessie raised that there are a		
	low number of members in each Committee as it stands,		
	and she would be unable to provide a review of herself.		
	The Committee agreed that a review needs to be		
	undertaken by the Board. Grenville highlighted that there		
	are a couple of Board members who seem relatively		
	unhappy, going by the trend in responses. It was also		
	noted that there was only one voting member in the		
	Finance and General Purposes Review, this gives the		
	Board no option of a balanced opinion.		
ACTION	Clerk to raise item on Board of Management Agenda for a	EM	
	review and discussion on the responses.		
A.24.01.14	Emerging Issues		
/	(i) Update on Board Recruitment - Verbal		
14.1	Recruitment Update was provided by the Principal during		
14.1	item A.24.01.12 (ii)		
A.24.01.15	Date of next meeting – 23 May 2024		
RESERVED IT			
A.24.01.16	Draft Reserved Minutes Audit Committee meeting held		
A.24.01.10	on 28 November 2023		
16.1	This item is reserved, and the minute held in confidence.		
	Draft Annual Report to the Board from the Audit		
A.24.01.17	Committee		
<b>A.24.01.17</b> 17.1	•		